

25th November 2025

LEI: 213800Q6ZKHAOV48JL75

Domino's Pizza Group PLC ("DPG")

CEO departure and succession

Domino's Pizza Group ("Domino's" or "DPG") announces that by mutual agreement Andrew Rennie is stepping down as Chief Executive Officer (CEO) and as a Board Director with immediate effect.

The Board has commenced a search process to identify a successor as CEO. Until a permanent appointment is made, Nicola Frampton, currently Domino's Chief Operations Officer (COO), will serve as Interim CEO and will join the Board. Nicola is also an independent non-executive director of Frasers Group plc, and her experience prior to Domino's includes serving as Managing Director of UK Retail at William Hill.

Ian Bull, Chair, Domino's Pizza Group said:

"I would like to thank Andrew for his contribution to the business, including overseeing continued operational excellence and significant market share gains. We wish him well for the future.

"Domino's has an exceptional brand, a resilient business model and continues to gain market share, despite the challenging external environment. The Board believes that there are a number of opportunities to drive further growth and value creation in Domino's core business. We are focused on identifying the right CEO to lead the disciplined execution of that growth strategy, alongside our incoming CFO and the wider leadership team, and underpinned by a rigorous focus on shareholder returns.

"We are grateful to Nicola Frampton for agreeing to step in as Interim CEO. Nicola is a highly accomplished business leader with experience across both executive and non-executive roles. She has a deep understanding of our business, our customers and stakeholders, and the market in which we operate. Nicola is well-placed to lead the company through this transitional period, with the support of the Board and the wider Domino's leadership team, as we continue to execute on our strategic and operational priorities."

Nicola Frampton, Interim CEO, Domino's Pizza Group, said:

"I look forward to working with the Board and leadership team, as well as our colleagues and franchisees, to ensure that we continue to strengthen the business and deliver for customers in the months ahead. We have a number of ongoing growth and performance initiatives that we will be focused on executing at pace. These include the continued enhancement of our supply chain, delivering further product innovation including the system-wide launch of CHICK'N'DIP next year, and preparing for the rollout of our loyalty program in 2026."

Andrew Rennie said: “I have been privileged to lead the DPG business over the last two years supported by a great team and world class Franchisees. We have collectively delivered strong market share growth through operational excellence, product innovation and a digital transformation. I wish the Domino’s team all the best for the future.”

As previously announced, Andy Andrea will join Domino’s as Chief Financial Officer (CFO) on 16 March 2026. Until then, Richard Snow continues as Interim CFO.

Following Andy’s arrival, the Company intends to review its capital allocation priorities. The Company does not envisage pursuing a second brand acquisition until the new CEO is in place.

The Company’s planned Capital Markets Day on 9 December 2025 will be rescheduled to a later date.

There is no change to Domino’s previously announced FY25 outlook or profit guidance.

This announcement contains inside information for the purposes of Article 7 of EU Regulation 596/2014 as it forms part of domestic law of the United Kingdom by virtue of the European Union (Withdrawal) Act 2018, as amended (together, "MAR"). The person responsible for making this notification is Adrian Bushnell, Company Secretary.

No further details require to be disclosed relating to the appointment of Nicola Frampton under UK Listing Rule 6.4.8R

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