



25 July 2017

DOMINO'S PIZZA GROUP plc
INTERIM RESULTS FOR THE 26 WEEKS ENDED 25 JUNE 2017

Continued growth, record new stores and increased digital participation

Domino's Pizza Group plc ("DPG" or the "Group"), the leading pizza company in the UK, announces its results for the 26 weeks ended 25 June 2017.

	26 Weeks Ended 25 June 2017	26 Weeks Ended 26 June 2016	Change
Group System Sales ¹	£546.5m	£494.5m	10.5%
UK & ROI System Sales ¹	£522.7m	£487.3	7.3%
UK Like-for-Like ² System Sales ¹ excluding impact of split territories	2.4%	13.0%	
Underlying ³ Profit before tax	£44.6m	£40.9m	9.1%
Underlying ³ Basic EPS	7.3p	6.6p ⁶	9.9%
Dividend per share	3.75p	3.5p ⁶	7.1%
Net debt	£61.0m	£10.9m	£50.1m
STATUTORY⁴ REPORTING			
Statutory ⁴ Revenue	£211.3m	£176.4m	19.8%
Statutory ⁴ Profit After Tax	£37.7m	£39.8m	(5.3)%
Basic EPS	7.7p	8.0p ⁶	(3.6)%

Financial highlights

- **Group system sales up 10.5%**
 - UK system sales up 6.5%: 40 new stores, 2.4% like-for-like growth (ex-splits), (2.3)% total drag from splits
 - Nordics consolidation adds £14.9m system sales in the period
- **Underlying PBT up 9.1% and Underlying Basic EPS up 9.9%**
- **Strong cash generation and further debt, funding investment programme and shareholder returns**
 - Group Net debt of £61m, or 0.6 x EBITDA
- **Recommended interim dividend +7.1% to 3.75p; £20m share purchases in H1 2017**

Strategic progress

- **Continued digital and infrastructure investment programme in the UK**
 - Online sales up 11.5%, now 75% of total sales
 - New Warrington supply chain centre to go live in Q1 2018 to deliver additional capacity and future productivity gains
 - Anticipated net cost of c. £3m in FY18 ramp up split between operating expense and depreciation
- **£21m invested in attractive International growth opportunities**
 - Majority ownership of Norway, Sweden and Iceland investments from April 2017. Completed Dolly Dimple's acquisition in Norway in May 2017
- **H2 investment in customer value to further drive volume in UK**
 - Leveraging scale, brand and economic model to grow more strongly
 - Investing up to £4m gross in H2 2017 to improve value for customers and strengthen national promotions
- **Accelerating store roll-out: now expecting 90 openings in the UK this year**

- **We intend to resume share buy-backs shortly, reflecting confidence in the long term and commitment to shareholder value**

Commenting on the results, Chief Executive Officer David Wild, said:

“The first half of 2017 has been another period of good progress for Domino’s Pizza Group, despite a more uncertain UK economic environment. The core business delivered strong year-on-year system sales, continuing to take pizza market share, with good like-for-like performance.

“We’ve had a record six months in the UK, opening 40 new stores and have consequently raised our expectations from 80 to 90 this year. I’m delighted we’ll shortly be opening our 1,000th British unit and we are well on track to achieve our goal of 1,600.

“DPG continues to lead the pizza market, with innovations such as the popular Lotta-Chocca pizza and our launch today of Amazon Echo voice ordering. Following a successful trial, we’ll be rolling out GPS, which will enable customers to track their delivery and help franchisees with labour management.

“This autumn, we’ll invest around £4m to improve customer value, supported by a bold new advertising campaign.

“We’ve taken controlling positions in our Nordics operations and completed the acquisition of the Dolly Dimple’s pizza chain in Norway, giving us immediate scale with promising early results in attractive markets, which are, as yet, underdeveloped.

“Our ongoing investment in growth, our new Warrington supply chain centre, digital capabilities and overseas expansion is balanced by returning capital to shareholders through dividends and share buybacks.

“Whilst we acknowledge that our UK consumers are currently more cautious about the economic outlook, we’re focussing on growth investment with our franchisees; boosting marketing; improving customer engagement and enhancing our leading position in food delivery. Pizza remains the world’s most popular delivered food, and Domino’s is the top choice for consumers.”

¹ System sales represent the sum of all sales made by both franchised and corporate stores to consumers

² Like-for-like sales performance is calculated against a comparable 26 week period in the prior year for stores not impacted by splitting of territories prior to 27 December 2015.

³ Underlying is defined as statutory performance excluding amounts relating to non – underlying⁷ items

⁴ Statutory revenues represent revenues directly attributable to DPG being derived from monies paid by franchisees for foodstuffs together with royalty payments for use of the Domino’s brand, rental income from freehold and leasehold property, and corporate store sales in Switzerland and the Nordics

⁵ Franchisee data submissions to end of May 2017 based on stores opened before 27 December 2015 that were not split in the last 2 years

⁶ 2016 EPS has been adjusted to reflect the 3 for 1 share split that took place on 27 June 2016

⁷ Non-underlying items are defined as being items that are material in size, unusual or infrequent in nature, and are disclosed separately as non-underlying items in the notes to the accounts.

For further information, please contact:

Domino’s Pizza Group plc:

David Wild, Chief Executive Officer	01908 580 732
Rachel Osborne, Chief Financial Officer	01908 580 732
Charlie Parry, Head of Corporate Finance	01908 580 732

Maitland:

James Devas, Robbie Hynes	020 7379 5151
---------------------------	---------------

A presentation to analysts will be held at 9.00am on 25 July 2017 at Numis Securities Auditorium, LSE Building, 10 Paternoster Square, London EC4M 7LT

A full webcast (live and on demand) of the presentation will also be available on the day, please register at: <http://www.investis-live.com/dominos/594a8d409a0fb30c00914db1/jhri>

Alternatively a listen only call facility is available:

Participant dial-in numbers

United Kingdom 020 3059 8125
All other locations + 44 20 3059 8125
Password Dominos

Call replay information (7 days)

United Kingdom 0121 260 4861
United States 1 844 2308 058
All other locations + 44 121 260 4861
Passcode 6475466 followed by #

Notes to Editors:

Domino's Pizza Group plc is the leading player in the fast-growing pizza market holding the exclusive master franchise to own, operate and franchise Domino's Pizza stores in the UK, Republic of Ireland, Switzerland, Liechtenstein and Luxembourg. Additionally it owns a strategic stake in the largest pizza delivery business in Germany and a controlling interest in the holders of the Domino's master franchises in Iceland, Norway and Sweden. It owns a minority stake in Domino's Germany. The first UK store opened in Luton in 1985 and the first Irish store opened in 1991.

As at 25 June 2017, the Group had the following stores:

	UK	ROI	International	Total
As at 25 December 2016	950	47	16	1,013
New store openings / acquisitions	40	-	77*	117
As at 25 June 2017	990	47	93	1,130

*39 stores acquired as part of the May 2017 investments in the Dolly Dimple's

Founded in 1960, Domino's is one of the world's leading pizza brands. Through its primarily franchised system, it operates a global network of more than 11,000 stores in over 70 international markets. Domino's has a singular focus – pizza made freshly to order with high quality ingredients.

For photography, please visit the media centre at corporate.dominos.co.uk, contact the Domino's Press Office on +44 (0)1908 580654, or call Maitland on +44 (0)20 7379 5151.

Performance overview

Total Group system sales increased 10.5% to £546.5m, driven by record net new store openings and further like-for-like growth in the UK, strong ROI growth and taking majority ownership of our strongly growing Nordic markets. UK System Sales were up 6.5% and ROI up 22.4%, while International revenues increased to £23.8m as a result of continued strong growth in Switzerland and consolidation of the Nordics for the first time.

UK like-for-like system sales grew 2.4% with total growth contribution from new and immature stores of 6.7% offset by a (2.3)% reduction due to 'donor' store impacts in split territories. Sales growth flowed through to an underlying Group operating profit before tax of £44.6m, up 9.1% year-on-year.

In April 2017, we increased our ownership in the Nordic businesses to 51% in Iceland and 71% in both Norway and Sweden. The acquisition of Dolly Dimple's in Norway was completed in May 2017 and the integration is on track.

The Group generated free cash flow from operations of £38.8m. Net Debt increased to £61.0m in the period funding the strategic international investments described above and the Warrington supply chain centre

Underlying basic earnings per share grew 9.9% to 7.3p, and we have recommended a 7.1% increase in the interim dividend per share, maintaining our long term progressive dividend policy.

Trading environment

Continued economic uncertainty, a weaker exchange rate and nominal wage growth starting to fall behind rising levels of imported cost inflation are leading to reduced consumer confidence and a squeeze on disposable household income. Whilst spending on essentials has held up, discretionary spending has begun to fall, including food out of the home. In this context consumers are being more cautious and value conscious.

However, we have seen an 11% growth of the overall UK delivered food market (14% CAGR 2014 - 2016) and growth in the delivered pizza market of 4% (9% CAGR 2014 – 2016). Domino's has continued to grow its share of the pizza market and we are well placed to continue to drive growth, with our scale, brand strengths, product and service quality, advantaged store economics and ownership of the end to end customer experience.

UK & ROI performance

UK

Overview

The UK business continues to grow share of the delivered pizza market. System sales were 6.5% ahead of the prior year, driven by good like-for-like growth and record net new store openings. We opened 40 new stores in the period, taking the total to 990. We sold 45.4m pizzas in the period, with order growth of 3.5% and average ticket growth of 2.9%.

Like-for-like sales were up 2.4%, despite the softer consumer environment and a slowdown in the overall delivery market, with a very strong comparative period from the prior year. New and immature stores growth contributed 6.7% which was partly offset by a (2.3)% reduction in overall sales from units which had addresses transferred from them to new stores. As a result, our net growth from new stores was 4.4%. We have continued to see strong online sales growth at 11.5%.

Our focus remains on achieving long term, sustainable growth for shareholders and franchisees. In the current trading environment, we believe there are five key areas that will be fundamental to our continued success in the UK, which we outline in more detail below.

Customer value

Given our strong market leadership in delivered pizza, we are well positioned to drive and stimulate the market with our reach, scale, and brand strengths, together with attractive store economics and end to end ownership of the customer experience. Whilst product innovation and service quality remain key, in a more economically sensitive environment we need to provide further support on value for our customers.

It was clear from the disappointing performance of this year's Winter Survival Deal compared to previous years that customers were becoming more value-conscious, and this has informed our strategy through the rest of H1 and into H2.

We addressed this in the Spring, with our 'Walk in Wins' campaign, an always on 'Buy One Get One Free' on collected pizza, which has delivered strong growth, helping to drive a 10.6% rise in total collection sales. Alongside this we ran our 'Feed 4 for £6 each' campaign which highlighted value for the customer and drove a further increase in sales compared to our campaigns earlier in the year.

With reduced consumer confidence and as part of our longer term strategy, we have been working with franchisees to improve our customer value further. As a result we will be investing up to £4m of gross margin in H2 to support great value national promotions. This will be supported by a new up weighted media campaign launching in September 2017.

Brand / Digital

We continue to grow our market leading levels of awareness and customer satisfaction, supported by our sponsorship of 'The Voice' in early 2017 with an average viewing audience of over 6 million people per episode.

Our advertising has continued to show the freshness and quality of our pizzas, as well as an increased focus on our promotional deals and customer value, whilst we continue to innovate and deliver products for every occasion.

Our Italiano range, launched in September 2016, continued to perform strongly and was in over 7% of orders. The launch of our Cinni Dippers, Lotta-Chocca pizza, Meltin' Meatballs and Mexican Fiesta pizza continued to deliver customer choice and keep the menu fresh. In the second half of the year, we have a number of new product innovations which will form part of our new advertising campaign to relaunch the brand as we continue to evolve and refresh our offer for customers.

Alongside our brand and product investments is our continued digital innovation and desire to provide customers and franchisees with a best-in-class digital platform, which is key to driving increased engagement, growing order frequency and increasing overall efficiency.

In the UK, online system sales were up 11.5% year-on-year and now represent 75% of total sales. Of these, web based sales account for 60% and sales through our app, 40%. Mobile sales continue to be a key driver of online growth, with 69% of online sales through a mobile device. Our app continues to grow, with over 8 million orders placed and over 16.5m total app downloads.

We have been continually updating the website, focusing on developing our mobile site. We have had 9 major web releases in 2017, such as saved card details and saved previous baskets, whilst we have received awards for the app's capability. We have reduced page load times, improved the pizza tracker experience and the customer feedback loop, whilst providing increased value for customers with access to vouchers on site.

We have a number of exciting new digital innovations and developments in the pipeline. We will be enhancing our service delivery capabilities with the launch of a GPS platform in Q3. Not only does this improve the overall online customer experience but it can provide significant labour efficiencies for the franchisees.

We have recently launched an industry first, with voice ordering through Amazon Echo, innovating in how customers interact with the brand, and we will be providing improvements to our overall Amazon Echo and Google Home ordering capabilities.

Further value reassurance comes through improving our online best deal promise through the 'Deal Wizard', which will automatically update the customer's basket for the best deal available. We will be updating our payment gateway options with the launch and update of Android Pay and Visa Checkout, while Apple Pay will go live with functionality with our charity partner, Pennies.

We will also be ramping up our CRM capabilities to evolve how we interact with our customers through a significant enhancement of our single customer view capabilities. This will enrich the information we collect on our customers both locally and nationally across multiple channels, and allow Domino's and franchisees to tailor and personalise notifications and marketing to improve our overall interaction with customers.

New stores

Domino's global vision is to be the number one pizza company in the world and in every neighbourhood, which we will achieve through dominating in the towns and cities we operate in.

We opened a record 40 stores in the period, bringing the total portfolio to 990 (2016: 950). New store average weekly unit sales ('AWUS') have remained at the high levels we saw last year, at £15k per store, demonstrating continued customer demand and good returns for franchisees.

Of the 40 new stores opened, 24 have been from territory splits, which continue to be the main driver of the store rollout growth. These benefit both the customer and the franchisee. As a store moves closer to the consumer, delivery leg time falls, order accuracy improves and overall customer service and satisfaction increases. There are incremental collection sales, which benefit the value conscious consumer through lower price points. For the franchisee, there is better labour and local store marketing productivity and the potential to reach virgin addresses outside of an existing delivery zone, whilst increasing overall pizza production capacity across the territory.

As a result of these sales and efficiency dynamics, splitting a territory continues to create value for franchisees, especially relative to other market opportunities.

Franchisee profitability

Our franchisees remain some of the best entrepreneurs and operators in the Domino's system worldwide, and we continue to share in their success and provide the scale, support and expertise to assist them in their future growth and ambition.

Between 2014 and 2016, franchisee store EBITDA increased 27%, primarily as a result of increased sales and food cost reductions, which enabled franchisees to reinvest the additional profits in labour to deliver improved service and fuelled the appetite for new store growth.

During 2017, mature store AWUS increased 2.4% and franchisees have opened a record number stores. Despite this, there has been a continued shift in the labour market, as a result of ongoing legislation changes, alongside growing cost inflation in the food market, as input costs continue to rise. As a result, mature store EBITDA margins have decreased by 1.5 percentage points to 13.6%.

We continue to invest and work alongside franchisees to minimise the impact of labour inflation with a number of new innovations. In Q3 2017, we will introduce GPS, which provides significant labour savings for the franchisee, whilst also enhancing the overall online consumer experience. The introduction of the business insight tool Tableau, and in-store time and motion studies are further ways that we are working with our franchisee partners to provide tools and insight into performance to improve labour efficiency.

We continue to use our scale and purchasing power to work with our suppliers to secure the best value for our franchisees as we can. During the period, DPG procurement activity has led to savings of £1.5m for franchisees across cheese, dips and cornmeal.

Supply chain and infrastructure

Our main supply chain in the UK is one of the most efficient across the Domino's network and is located at West Ashland, Milton Keynes, with a secondary plant in the North West in Penrith and satellite bases in Livingston and Bristol. Our new facility in Warrington is an investment in capacity and increased automation and is due to open in early 2018, providing us with the capacity to serve our stated network target of 1,600 stores.

The investment remains on track with total capital expenditure on Warrington expected to be £37-39m, with the majority falling into 2017 in line with previous guidance. We expect there to be a c. £3m negative operating profit impact in 2018, split between operating expenses and depreciation whilst the facility ramps up production. The investment will deliver up to a 10% cost per tray of dough productivity improvement in real terms by 2021.

The supply chain has continued to handle near record levels of volume in the period, whilst working on improving on already excellent service levels to stores, with delivered-on-time to stores measures increasing to 99.9%.

Republic of Ireland

Overview

ROI local currency system sales increased by 10.1% in the period, and by 22.4% as reported to £28.6m in sterling. This reflects strong progress in the market, as the economy continues to grow. Online sales now account for over 55% of total sales up 28% on the prior year, with a strong surge in mobile website sales.

We currently operate 47 stores in Ireland, and plan to open a further store in Q4 2017.

International

Overview

Our International operations have expanded to 93 stores. We have a leading market position in Iceland and have significant long term growth potential in Norway, Sweden and Switzerland. We are successfully combining the knowledge of our local partners with DPG's expertise in franchising, e-commerce, brand building and supply chain to build a robust and profitable model. System sales grew strongly across all markets, driven by new store opening and like-for-like growth.

In April 2017, we took majority ownership of the Norwegian and Swedish businesses to take our holding to 71%, and increased our holding in our Icelandic business to 51%. The overall investment in H1 was £21m.

Iceland has seen total pro-forma sales increase 15.3%, with like-for-like sales growing 3.3% and 1 new store opening in the period, with average mature store AWUS growing to £36k per store.

Norway total pro-forma sales have increased 66.6%, while like-for-like sales have increased by 11.5%. The integration of Dolly Dimple's stores into our existing network is progressing. As part of the transaction we acquired 39 stores, 26 corporate and 13 franchised. The acquisition of Dolly Dimple's has accelerated our network strategy by three years and reflects our long term confidence in the market.

Sweden continues to progress well, with 2 stores opened in the period, taking the total to 3 stores since its launch in November 2016. Whilst this is still at an early stage, we remain confident in the long term opportunity of this market and are pleased with the sales results.

Switzerland continues to perform well with local currency system sales up 10.0% and by 24.8% as reported in the period. Performance has been supported by a new pricing structure, which dropped average ticket price by 12% and delivered order growth of 25%. Online sales were up 10 percentage points on the same period last year to 49%, while new deals and promotions drove an increase in collection. No new stores were opened in the period.

Germany continues to progress in line with expectations.

Guidance

We are pleased with progress in the first half. Although the trading environment in the UK has been softer, we have continued to gain share, accelerated our store roll-out, and invested in our product and platform for the long term. In addition, we have established majority ownership in three Nordic markets which offer significant growth opportunities.

We will invest up to £4m of gross margin in H2 to support great value national promotions. Our International segment is expected to be profit neutral for 2017 and positive thereafter. FY 2017 is a 53 week period.

Capital expenditure outlook remains £50m - £60m in 2017 and we reiterate our medium term Net debt / EBITDA target of 1.25x.

Financial review

The Group operates across a number of territories. The key performance indicators shown below relate to continuing operations.

£m	25 June 2017	25 June 2016	Variance %
System sales			
UK and ROI	522.7	487.3	7.3%
International	23.8	7.1	231.7%
Total System Sales	546.5	494.5	10.5%
Revenue			
UK and ROI	187.4	169.2	10.8%
International	23.8	7.1	231.7%
	211.3	176.4	19.8%
Underlying operating profit/(loss)			
UK and ROI	44.6	41.3	8.1%
International	(0.3)	(0.4)	18.4%
Underlying profit before tax	£44.6m	£40.9m	9.1%
Underlying profit after tax	£35.9m	£33.0m	8.6%
Underlying basic EPS (pence)	7.3p	6.6p	9.9%

Revenue

Total Group system sales increased 10.5% to £546.5m. UK and ROI system sales increased 7.3% to £522.7m, while International revenues increased to £23.8m.

DPG revenue grew by 19.8% to £211.3m. UK and ROI revenue increased 10.8% to £187.4m, while International revenue increased 231.7% to £23.8m, of which £14.9m was consolidated as a result of the impact of the Nordics acquisitions.

Underlying operating profit

Underlying operating profit increased 8.3% to £44.3m, due to system sales growth in UK and ROI and a smaller loss year on year in international.

In the UK and ROI, underlying operating profit increased 8.1% to £44.6m, slightly ahead of system sales growth of 7.3%. Our international businesses made a loss of £0.3m down from a £0.4m loss in the prior period.

Interest

Net interest income in the period was £0.3m, a £0.3m increase on the prior year. This includes interest expense of £0.7m on the revolving credit facility offset by £0.2m interest income and a net foreign exchange gain of £0.8m. The net forex gain comprises £1.6m on the retranslation of a non-sterling loan to associates offset by losses of £0.7m on non-sterling revolving credit facility balances.

The higher interest expense year on year reflects the higher average net debt in the period.

Taxation

The underlying effective tax rate was 19.6%, higher than 19.2% in the prior year due to some tax losses in the international segment not subject to Group tax relief, partly offset by the decrease in the UK Corporation tax rate.

Earnings per share

Underlying basic earnings per share for the period was 7.3p, representing 9.9% growth over last year and reflecting the growth in profit before tax. Underlying diluted earnings per share for the period was 7.2p, up 10.3% on the prior year.

Statutory basic earnings per share for the period was 7.7p, down 3.6% on the prior year. Statutory diluted earnings per share for the period of 7.6p was down 3.2% on the prior year.

Nordics acquisition

In April 2017, we completed the takeover of the majority ownership of the Norwegian and Swedish businesses to take our holding to 71%, and increased our holding in our Icelandic business to 51%. In May 2017, we completed the acquisition of Dolly Dimple's in Norway. As part of the transaction we acquired 39 stores, 26 corporate and 13 franchised. Total investment in the Nordics in the period was £20.7m and the consolidated impact includes nine weeks of 100% of Nordics results, which delivered £14.9m revenue for the Group.

Underlying Free cash flow

	25 June 2017 £m
Existing operations	
Underlying operating profit	44.3
Depreciation & Amortisation	4.9
Net Capex excluding Warrington	(5.3)
Working capital	(1.9)
Other	2.4
Operating cash flow	44.4
Tax	(5.1)
Interest	(0.5)
Free cash flow	38.8

Underlying operating profit from existing operations was £44.3m.

Depreciation and amortisation was £4.9m. Capex in the business, excluding the new supply chain centre in Warrington, was £5.3m and there was a £1.9m working capital outflow. Operating cash flow was £44.4m giving a conversion rate from operating profit of 100%

Cash tax was £5.1m and net finance costs were £0.5m. Group free cash flow was £38.8m.

Group free cash flow excludes significant growth capex and is defined in the alternative performance measures section of the financial statements.

Net Debt

25 June
2017
£m

2016 closing net (debt)	(34.6)
Free cash flow excluding capex	44.1
Less Total capex	(18.8)
Consideration for Nordics	(20.7)
Nordic consolidation impact	9.8
Dividend	(22.0)
Share purchase	(19.9)
Other	1.2
H1 2017 closing net (debt)	(61.0)
Annualised net debt / EBITDA ratio	0.6x

Net debt and leverage

Overall Group net debt increased from £34.6m in 2016 to £61.0m, with continued strong free cash flow offset by planned organic and strategic investments and returns to shareholders through dividends and share purchases.

Investment in the business consisted of £18.8m in total capex and £20.7m gross investment in the Nordic acquisitions. There was an £9.8m cash inflow on consolidation of the Nordics. Returns to shareholders of £41.9m in the period consisted of £22.0m in dividend payments and £19.9m in share purchases.

Net debt / EBITDA ratio increased from 0.4x to 0.6x as a result of this continued investment.

Treasury management

The Group monitors its overall level of financial gearing on a regular basis to ensure that it remains within its targets and banking covenants. The Group monitors its cash resources through short, medium and long-term cash forecasting. Surplus cash is pooled into an interest bearing account.

In addition, the Group has invested in operations outside the UK and also buys and sells goods and services in currencies other than sterling. As a result, the Group is affected by movements in exchange rates, the euro in particular. It is the Group's policy to mitigate these effects by agreeing fixed euro rates with its suppliers, wherever possible.

GROUP INCOME STATEMENT

		(Unaudited) 26 weeks ended 25 June 2017 £000	(Unaudited) 26 weeks ended 26 June 2016 £000	52 weeks ended 25 December 2016 £000
<i>Continuing operations</i>	Notes			
Revenue		211,259	176,391	360,577
Cost of sales		(125,804)	(105,612)	(215,719)
Gross profit		85,455	70,779	144,858
Distribution costs		(13,153)	(10,556)	(23,900)
Administrative costs		(30,608)	(20,454)	(37,826)
		41,694	39,769	83,132
Share of post-tax profits/(losses) of associates and joint ventures		1,099	1,098	(85)
Operating profit		42,793	40,867	83,047
Net gain on step acquisition of foreign operation	4	5,833	-	-
Profit before interest and taxation		48,626	40,867	83,047
Finance income	5	217	177	726
Finance expense	5	(2,614)	(174)	(1,250)
Profit before taxation		46,229	40,870	82,523
Taxation	6	(8,575)	(7,837)	(17,369)
Profit for the period from continuing operations		37,654	33,033	65,154
<i>Discontinued operations</i>				
Profit for the period from discontinued operations		-	6,739	6,662
Profit for the period		37,654	39,772	71,816
Profit/(loss) attributable to:				
- Equity holders of the parent		37,799	39,772	71,816
- Non-controlling interests		(145)	-	-
Profit for the period		37,654	39,772	71,816
Earnings per share:				
<i>From continuing operations</i>				
- Basic (pence)	7	7.7	6.6	13.1
- Diluted (pence)	7	7.6	6.5	12.9
<i>From continuing and discontinued operations</i>				
- Basic (pence)	7	7.7	8.0	14.5
- Diluted (pence)	7	7.6	7.9	14.3
Non-GAAP measure: underlying profit for the period				
Operating profit		42,793	40,867	83,047
Add back non-underlying:				
Administrative costs	4	1,005	-	-
Share of post-tax profit of associates and joint ventures	4	473	-	3,144
Underlying operating profit		44,271	40,867	86,191
Net finance costs	5	(2,397)	3	(524)
Add back non-underlying finance costs	4	2,726	-	-
Underlying profit before taxation		44,600	40,870	85,667
Taxation		(8,575)	(7,837)	(17,369)
Add back non-underlying taxation	4	(145)	-	-
Underlying profit for the period from continuing operations		35,880	33,033	68,298

GROUP STATEMENT OF COMPREHENSIVE INCOME

	(Unaudited) 26 weeks ended 25 June 2017 £000	(Unaudited) 26 weeks ended 26 June 2016 £000	52 weeks ended 25 December
Profit for the period	37,654	39,772	71,816
Items that may be subsequently reclassified to profit or loss:			
Exchange differences on retranslation of foreign operations	4,480	(176)	7,287
Items that will not be subsequently reclassified to profit or loss:			
Exchange differences recycled on deemed disposal of foreign operations	(6,560)	-	-
Other comprehensive (expense)/income for the period, net of tax	(2,080)	(176)	7,287
Total comprehensive income for the period	35,574	39,596	79,103
Attributable to:			
- Equity holders of the parent	35,719	39,596	79,103
- Non-controlling interests	(145)	-	-
	35,574	39,596	79,103

GROUP BALANCE SHEET

		(Unaudited) At 25 June 2017 £000	(Unaudited) At 26 June 2016 (restated) £000	At 25 December 2016 £000
	Notes			
Non-current assets				
Intangible assets	9	89,909	14,002	18,209
Property, plant and equipment	10	89,733	61,050	67,827
Trade and other receivables		23,312	20,299	21,983
Investments in associates and joint ventures	11	25,488	45,505	58,751
Available-for-sale financial asset	14	8,505	7,489	8,050
Deferred tax asset		7,276	6,790	6,133
		244,223	155,135	180,953
Current assets				
Inventories		8,692	5,034	9,240
Trade and other receivables		51,090	34,464	43,087
Assets held for sale		592	-	-
Cash and cash equivalents		33,057	17,874	23,091
		93,431	57,372	75,418
Total assets		337,654	212,507	256,371
Current liabilities				
Trade and other payables		(71,492)	(56,728)	(59,425)
Deferred income		(5,814)	(4,286)	(5,553)
Financial liabilities	13	(1,011)	(742)	(668)
Financial liabilities – share purchases	16	-	-	(10,000)
Deferred and contingent consideration		-	-	(1,077)
Current tax liabilities		(10,279)	(7,364)	(6,213)
Provisions		(2,278)	(1,996)	(1,457)
		(90,874)	(71,116)	(84,393)
Non-current liabilities				
Trade and other payables		(472)	(380)	(2,798)
Financial liabilities	13	(93,006)	(28,021)	(56,980)
Other financial liabilities	14	(36,896)	-	-
Deferred income		(3,904)	(3,683)	(3,465)
Deferred tax liabilities		(10,344)	(192)	(360)
Provisions		(2,588)	(1,142)	(1,217)
Total liabilities		(238,084)	(104,534)	(149,213)
Net assets		99,570	107,973	107,158
Shareholders' equity				
Called up share capital		2,584	2,613	2,597
Share premium account		36,700	33,626	36,629
Capital redemption reserve		470	433	457
Capital reserve – own shares		(8,500)	(12,310)	(12,310)
Currency translation reserve		4,927	(456)	7,007
Other reserves	17	(34,772)	-	-
Retained earnings		76,975	84,067	72,778
Equity attributable to equity holders of the parent		78,384	107,973	107,158
Non-controlling interests	17	21,186	-	-
Total equity		99,570	107,973	107,158

GROUP CASH FLOW STATEMENT

	Note	(Unaudited) 26 weeks ended 25 June 2017 £000	(Unaudited) 26 weeks ended 26 June 2016 £000 (restated)	52 weeks ended 25 December 2016 £000
Cash flows from operating activities				
Operating profit		42,793	40,867	83,047
Amortisation and depreciation		4,929	3,471	7,616
Impairment of property, plant and equipment		751	-	-
Working capital and other movements	19	(1,833)	(6,227)	(11,991)
Tax paid		(5,133)	(6,217)	(15,634)
Net cash flow generated from operating activities		41,507	31,894	63,038
Cash flows from investing activities				
Interest received		189	106	304
Dividends received from associates		715	323	813
Decrease/(increase) in loans to associates and joint ventures		312	(10,386)	(11,012)
Decrease in loans to franchisees		716	928	1,257
Receipts from repayment of franchisee finance leases		591	839	1,191
Purchase of property, plant and equipment		(15,785)	(4,205)	(14,069)
Purchase of intangible assets		(3,057)	(3,195)	(8,389)
Acquisition of subsidiaries, net of cash received		(2,047)	-	-
Cash received from non-controlling interests on acquisition of subsidiary		1,664	-	-
Deferred consideration paid		(1,077)	(2,884)	(2,884)
Receipts from the sale of non-current assets		-	2,274	2,923
Investment in joint ventures		-	(36,048)	(42,803)
Net cash used by investing activities		(17,779)	(52,248)	(72,669)
Cash inflow/(outflow) before financing		23,728	(20,354)	(9,631)
Cash flows from financing activities				
Interest paid		(469)	(221)	(925)
Issue of ordinary share capital		71	4,485	7,494
Purchase of own shares		(19,905)	(15,329)	(32,418)
Proceeds from sale of own shares		384	-	-
New bank loans and facilities draw down		143,651	15,808	150,556
Repayment of borrowings		(116,009)	(530)	(107,477)
Dividends paid to the equity shareholders of the parent company		(22,014)	(19,534)	(36,963)
Dividends paid to the non-controlling interests		(757)	-	-
Net cash used by financing activities		(15,048)	(15,321)	(19,733)
Net increase/(decrease) in cash and cash equivalents		8,680	(35,675)	(29,364)
Cash and cash equivalents at beginning of period		23,091	52,860	52,860
Foreign exchange gains/(losses) on cash and cash equivalents		1,286	689	(405)
Cash and cash equivalents at end of period		33,057	17,874	23,091
Net cash flow to movement in net debt				
Net increase/(decrease) in cash and cash equivalents		8,680	(35,675)	(29,364)
Cash flow (increase)/decrease in debt financing		(35,083)	(15,636)	(45,615)
Change in net debt resulting from cash flows		(26,403)	(51,311)	(74,979)
Movement in net debt in the period				
Net (debt)/cash at the start of the period		(34,557)	40,422	40,422
Net (debt)/cash at the end of the period	20	(60,960)	(10,889)	(34,557)

GROUP STATEMENT OF CHANGES IN EQUITY

	Share Capital £000	Share Premium Account £000	Capital Redemption Reserve £000	Capital Reserve - Own Shares £000	Currency Translation Reserve £000	Other Reserves £000	Retained Earnings £000	Equity attributable to the equity holders of the parent £000	Non-Controlling Interests £000	Total Equity £000
At 27 December 2015	2,606	29,155	425	(2,238)	(280)	-	68,007	97,675	-	97,675
Profit for the period	-	-	-	-	-	-	39,772	39,772	-	39,772
Other comprehensive expense for the period	-	-	-	-	(176)	-	-	(176)	-	(176)
Total comprehensive income for the period	-	-	-	-	(176)	-	39,772	39,596	-	39,596
Proceeds from share issue	15	4,471	-	-	-	-	-	4,486	-	4,486
Share purchases (note 16)	(8)	-	8	(10,072)	-	-	(5,257)	(15,329)	-	(15,329)
Share option and LTIP charge	-	-	-	-	-	-	1,040	1,040	-	1,040
Tax on employee share options	-	-	-	-	-	-	39	39	-	39
Equity dividends paid	-	-	-	-	-	-	(19,534)	(19,534)	-	(19,534)
At 26 June 2016 (unaudited)	2,613	33,626	433	(12,310)	(456)	-	84,067	107,973	-	107,973
Profit for the period	-	-	-	-	-	-	32,044	32,044	-	32,044
Other comprehensive income for the period	-	-	-	-	7,463	-	-	7,463	-	7,463
Total comprehensive income for the period	-	-	-	-	7,463	-	32,044	39,507	-	39,507
Proceeds from share issue	8	3,003	-	-	-	-	-	3,011	-	3,011
Share purchases (note 16)	(24)	-	24	-	-	-	(17,089)	(17,089)	-	(17,089)
Share buyback obligation	-	-	-	-	-	-	(10,000)	(10,000)	-	(10,000)
Share option and LTIP charge	-	-	-	-	-	-	1,146	1,146	-	1,146
Tax on employee share options	-	-	-	-	-	-	39	39	-	39
Equity dividends paid	-	-	-	-	-	-	(17,429)	(17,429)	-	(17,429)
At 25 December 2016	2,597	36,629	457	(12,310)	7,007	-	72,778	107,158	-	107,158
Profit for the period	-	-	-	-	-	-	37,799	37,799	(145)	37,654
Other comprehensive expense for the period	-	-	-	-	(2,080)	-	-	(2,080)	-	(2,080)
Total comprehensive income for the period	-	-	-	-	(2,080)	-	37,799	35,719	(145)	35,574
Proceeds from share issue	-	71	-	-	-	-	-	71	-	71
Share purchases (note 16)	(6)	-	6	(9,833)	-	-	(10,072)	(19,905)	-	(19,905)
Share buyback obligation	-	-	-	-	-	-	10,000	10,000	-	10,000
Shares cancelled	(7)	-	7	12,310	-	-	(12,310)	-	-	-
Share option and LTIP charge	-	-	-	-	-	-	1,640	1,640	-	1,640
Vesting of LTIP grants	-	-	-	1,333	-	-	(949)	384	-	384
Tax on share options	-	-	-	-	-	-	103	103	-	103
Acquisition of subsidiaries	-	-	-	-	-	(34,772)	-	(34,772)	20,424	(14,348)
Contribution from NCI on acquisition of subsidiary	-	-	-	-	-	-	-	-	1,664	1,664
Equity dividends paid	-	-	-	-	-	-	(22,014)	(22,014)	(757)	(22,771)
At 25 June 2017 (unaudited)	2,584	36,700	470	(8,500)	4,927	(34,772)	76,975	78,384	21,186	99,570

NOTES TO THE GROUP INTERIM REPORT

1. GENERAL INFORMATION

Domino's Pizza Group plc ('the Company') is a public limited company incorporated in the United Kingdom under the Companies Act 2006 (registration number 03853545). The Company is domiciled in the United Kingdom and its registered address is 1 Thornbury, West Ashland, Milton Keynes, MK6 4BB. The Company's ordinary shares are listed on the Official List of the FCA and traded on the Main Market of the London Stock Exchange. Further copies of the Interim Report and Annual Report and Accounts may be obtained from the address above.

2. BASIS OF PREPARATION

This interim report has been prepared in accordance with IAS 34 'Interim Financial Reporting'. The financial information contained in this interim report does not constitute statutory accounts as defined by Section 435 of the Companies Act 2006.

The interim results for the 26 weeks ended 25 June 2017 and the comparatives to 26 June 2016 are unaudited, but have been reviewed by the auditors. A copy of their review report has been included at the end of this report.

The financial information for the 52 weeks ended 25 December 2016 has been extracted from the Group financial statements for that period. These published financial statements were reported on by the auditors without qualification or an emphasis of matter reference and did not include a statement under section 498(2) or (3) of the Companies Act 2006 and have been delivered to the Registrar of Companies.

The interim financial information has been prepared on the going concern basis. This is considered appropriate, given the financial resources of the Group including the current position of the banking facilities, together with long-term contracts with its master franchisor, its franchisees and its key suppliers.

The interim financial information is presented in sterling and all values are rounded to the nearest thousand pounds (£000), except when otherwise indicated. The financial statements are prepared using the historic cost basis with the exception of the available-for-sale financial assets and put non-controlling interests liability which are measured at fair value in accordance with IFRS 13 Fair Value Measurement.

Amounts reclassified

As at 26 June 2016 a loan of £10,592,000 to an associate within Investments in associates and joint ventures has been reclassified to Amounts owed by associates and joint ventures within non-current trade and other receivables to better represent the nature of the asset. Within investing activities on the cash flow statement, investment in joint ventures has reduced by £10,592,000 with a corresponding increase in loans to associates and joint ventures. The amount was reported within non-current trade and other receivables as at 25 December 2016, hence no reclassification is required.

Discontinued operations

In the Group's financial statements, the results and cash flows of discontinued operations are presented separately from those of continuing operations. An operation is classified as discontinued if it is a component of the Group that (i) has been disposed of, or meets the criteria to be classified as held for sale, and (ii) represents a separate major line of business or geographic area of operations or will be disposed of as part of a single coordinated plan to dispose of a separate major line of business or geographic area of operations. The discontinued operations results and cash flows relate to the formation of a German venture, Daytona JV Limited, in which the Group then acquired a 33.3% interest and the sale or closure of the Group's directly managed German stores.

Changes in accounting policy

The consolidated accounts for the 52 weeks ended 25 December 2016 were prepared in accordance with IFRS as adopted by the EU. The accounting policies applied by the Group are consistent with those disclosed in the Group's Annual Report and Accounts for the 52 weeks ended 25 December 2016. There are no new standards and interpretations effective for the first time in 2017 that have a material impact on this interim report.

New standards

The full financial and disclosure impact of IFRS 15 "Revenue from Contracts with Customers" is still being finalised ahead of the year end, the standard being effective from 1 January 2018.

NOTES TO THE GROUP INTERIM REPORT

3. SEGMENT INFORMATION

For management purposes, the Group changed how it viewed its segments due to acquisitions made in the period. The Group is now organised into two geographical business units based on the operating models of the regions: the United Kingdom and Ireland operating in more mature markets with a sub-franchisee model and no corporate stores, and International whose markets are at an earlier stage of development and which operate predominately as corporate stores. The International segment includes Switzerland, Germany, Iceland, Norway and Sweden. These are considered to be the Group's operating segments as the information provided to the chief operating decision makers, who are considered to be the Executive Directors of the Board, is based on these territories. Revenue included in each includes all sales (royalties, Supply Chain Centre sales, rental income and finance lease income) made to franchise stores and by corporate stores located in that segment.

Operating Segments

	(Unaudited) 26 weeks ended 25 June 2017			(Unaudited) 26 weeks ended 26 June 2016			52 weeks ended 25 December 2016		
	International £000	UK and Ireland £000	Total £000	International £000	UK and Ireland £000	Total £000	International £000	UK and Ireland £000	Total £000
Segment revenue									
Sales to external customers*	23,810	187,449	211,259	7,178	169,213	176,391	15,550	345,027	360,577
Results									
Segment result	(662)	43,361	42,699	(634)	40,403	39,769	(1,300)	84,432	83,132
Non-underlying items	(254)	(751)	(1,005)	-	-	-	-	-	-
Underlying share of profit of associates	328	1,244	1,572	223	875	1,098	964	2,095	3,059
Non-underlying share of loss of associates	(473)	-	(473)	-	-	-	(3,144)	-	(3,144)
Group operating profit	(1,061)	43,854	42,793	(411)	41,278	40,867	(3,480)	86,527	83,047
Net gain on step acquisition of foreign operation			5,833			-			-
Net finance (expense)/income			(2,397)			3			(524)
Profit before taxation			46,229			40,870			82,523
Taxation			(8,575)			(7,837)			(17,369)
Profit for the period from discontinued operations			-			6,739			6,662
Profit after taxation and discontinued operations			37,654			39,772			71,816
Assets									
Segment assets	96,664	166,296	262,960	22,521	112,290	134,811	24,376	135,691	160,067
Equity accounted investments	13,026	12,462	25,488	37,006	8,499	45,505	46,818	11,933	58,751
Unallocated assets	-	-	40,332	-	-	24,664	-	-	29,224
Assets relating to discontinued operations	-	-	8,874	-	-	7,527	-	-	8,329
Total assets	109,690	181,194	337,654	59,527	120,789	212,507	71,194	147,624	256,371
Liabilities									
Segment liabilities	64,848	63,567	128,415	2,237	61,977	64,214	3,873	69,121	72,994
Unallocated liabilities	-	-	106,380	-	-	34,887	-	-	73,292
Liabilities relating to discontinued operations	-	-	3,289	-	-	5,433	-	-	2,927
Total liabilities	64,848	63,567	238,084	2,237	61,977	104,534	3,873	69,121	149,213
Net assets	44,842	117,627	99,570	57,290	58,812	107,973	67,321	78,503	107,158

*Sales to external customers are made up of sales from corporate stores to the public and sales to non-corporate stores.

NOTES TO THE GROUP INTERIM REPORT

4. NON-UNDERLYING ITEMS

The Group uses adjusted figures as key performance measures in addition to those reported under IFRS, as management believe these measures enable them to assess the underlying trading performance of the business. Adjusted figures exclude non-underlying items which comprise non-recurring items and other adjusting items.

	(Unaudited) 26 weeks ended 25 June 2017			(Unaudited) 26 weeks ended 26 June 2016			52 weeks ended 25 December 2016		
	Before non-underlying items £000	Non-underlying items £000	Total £000	Before non-underlying items £000	Non-underlying items £000	Total £000	Before non-underlying items £000	Non-underlying items £000	Total £000
Continuing operations									
Revenue	211,259	-	211,259	176,391	-	176,391	360,577	-	360,577
Cost of sales	(125,804)	-	(125,804)	(105,612)	-	(105,612)	(215,719)	-	(215,719)
Gross profit	85,455	-	85,455	70,779	-	70,779	144,858	-	144,858
Other operating costs	(i) (42,756)	(1,005)	(43,761)	(31,010)	-	(31,010)	(61,726)	-	(61,726)
Share of post-tax profits of associates and joint ventures	42,699	(1,005)	41,694	39,769	-	39,769	83,132	-	83,132
	(ii) 1,572	(473)	1,099	1,098	-	1,098	3,059	(3,144)	(85)
Operating profit	44,271	(1,478)	42,793	40,867	-	40,867	86,191	(3,144)	83,047
Net gain on step acquisition of foreign operation	(iii) -	5,833	5,833	-	-	-	-	-	-
Profit before interest and taxation	44,271	4,355	48,626	40,867	-	40,867	86,191	(3,144)	83,047
Finance income	217	-	217	177	-	177	726	-	726
Finance expense	(iv) 112	(2,726)	(2,614)	(174)	-	(174)	(1,250)	-	(1,250)
Profit before taxation	44,600	1,629	46,229	40,870	-	40,870	85,667	(3,144)	82,523
Taxation	(v) (8,720)	145	(8,575)	(7,837)	-	(7,837)	(17,369)	-	(17,369)
Profit for the period from continuing operations	35,880	1,774	37,654	33,033	-	33,033	68,298	(3,144)	65,154
Discontinued operations									
Profit for the period from discontinued operations	-	-	-	6,739	-	6,739	6,662	-	6,662
Profit for the period	35,880	1,774	37,654	39,772	-	39,772	74,960	(3,144)	71,816
Profit attributable to:									
- Equity holders of the parent	35,787	2,012	37,799	39,772	-	39,772	74,960	(3,144)	71,816
- Non-controlling interests	93	(238)	(145)	-	-	-	-	-	-
Profit for the period	35,880	1,774	37,654	39,772	-	39,772	74,960	(3,144)	71,816

NOTES TO THE GROUP INTERIM REPORT

4. NON-UNDERLYING ITEMS (continued)

(i) Non-underlying operating costs

Acquisition costs of £254,000 relate to legal and professional fees incurred on acquisition of controlling shareholdings in Icelandic, Norwegian and Swedish associated undertakings. Refer to note 12 for details.

Impairment of Property, Plant and Equipment of £751,000 relates to impairment to recoverable value for assets no longer used for operating purposes.

(ii) Non-underlying operating costs – joint ventures

Acquisition and store network conversion costs of £473,000 relate to the rebranding and associated costs in order to execute the conversion of the Joey's Pizza stores to comply with Domino's international brand standards in relation to support for franchisee store fit-outs and other costs.

These costs are considered non-underlying as they are one-off charges that would not give an accurate reflection of the Group's profit were they to be included in underlying profit.

(iii) Non-underlying net gain on step acquisition of foreign operation

On the step acquisition of the Icelandic, Norwegian and Swedish associated undertakings the disposal of the equity investments at fair value resulted in a charge of £727,000. Amounts recycled from the translation reserve amounted to a gain of £6,560,000.

(iv) Non-underlying finance expenses

On acquisition and consolidation of Pizza Pizza EHF and Pizza Pizza Norway AS and the subsequent hive out of PPS Foods AB the put options held by the non-controlling shareholders over their shares were recognised at the present value of the gross obligation. The underlying assets are denominated in foreign currencies, and the foreign exchange movement in the period has given rise to an increase in liability of £2,124,000.

Non-underlying foreign exchange losses of £602,000 relating to the acquisition of Pizza Pizza EHF were incurred during the period.

(v) Non-underlying Tax

The tax credit relates to the non-underlying foreign exchange losses within finance expenses (refer to section (iv)).

5. FINANCE INCOME AND EXPENSE

	(Unaudited) 26 weeks ended 25 June 2017 £000	(Unaudited) 26 weeks ended 26 June 2016 £000	52 weeks ended 25 December 2016 £000
Finance income			
Bank interest receivable	7	15	139
Interest on loans to associates and joint ventures	187	144	312
Other interest	23	18	74
Foreign exchange	-	-	187
Unwinding of discount	-	-	14
	217	177	726
Finance expense			
Bank revolving credit facility interest payable	(698)	(88)	(1,002)
Other interest payable	(21)	(45)	(229)
Foreign exchange	(1,895)	(10)	-
Unwinding discount	-	(31)	(19)
	(2,614)	(174)	(1,250)
Net financing costs	(2,397)	3	(524)

NOTES TO THE GROUP INTERIM REPORT

5. FINANCE INCOME AND EXPENSE (continued)

Finance income primarily relates to interest received on loans to joint ventures. Finance expense comprises; interest paid on the RCF of £698,000; Other Interest payable of £21,000; foreign exchange losses of £2,124,000 on revaluation of the Nordic put non-controlling interests liability; £602,000 relating to the acquisition of Pizza Pizza EHF; £699,000 on non-sterling RCF drawdowns and other foreign exchange losses of £38,000, partially offset by a foreign exchange gain of £1,568,000 on revaluation of loans to associates.

6. INCOME TAX

	(Unaudited) 26 weeks ended 25 June 2017			(Unaudited) 26 weeks ended 26 June 2016	52 weeks ended 25 December 2016
	Before non- underlying items £000	Non-underlying items £000	Total £000	Total £000	Total £000
Continuing operations					
Current income tax					
Current income tax charge	8,719	(145)	8,574	7,183	16,466
Deferred income tax					
Origination and reversal of temporary differences	1	-	1	654	598
Effect of change in tax rate	-	-	-	-	296
Adjustments in respect of prior periods	-	-	-	-	9
Tax charge in the income statement	8,720	(145)	8,575	7,837	17,369
Discontinued operations					
Current income tax					
Current income tax charge	-	87	87	2,345	2,266
Deferred income tax					
Origination and reversal of temporary differences	-	-	-	203	390
Effect of change in tax rate	-	-	-	-	130
Adjustments in respect of prior periods	-	-	-	-	(39)
	-	87	87	2,548	2,747
Continuing and discontinued operations					
Current income tax					
Current income tax charge	8,719	(58)	8,661	9,528	18,732
Deferred income tax					
Origination and reversal of temporary differences	1	-	1	857	988
Effect of change in tax rate	-	-	-	-	426
Adjustments in respect of prior periods	-	-	-	-	(30)
	8,720	(58)	8,662	10,385	20,116

There were no non-underlying items in the comparative periods of 26 weeks ended 26 June 2016 or 52 weeks ended 25 December 2016.

The calculation of the Group's tax position necessarily involves a degree of estimation and judgement in respect of certain items whose tax treatment cannot be finally determined until resolution has been reached with the relevant tax authority. The final resolution of certain these items may give rise to material income statement and or cash flow variance.

NOTES TO THE GROUP INTERIM REPORT

7. EARNINGS PER SHARE

Basic earnings per share amounts are calculated by dividing profit for the period attributable to ordinary equity holders of the parent by the weighted average number of ordinary shares outstanding during the period.

Diluted earnings per share are calculated by dividing the profit attributable to owners of the parent by the weighted average number of ordinary shares outstanding during the period plus the weighted average number of ordinary shares that would have been issued on the conversion of all dilutive potential ordinary shares into ordinary shares.

Earnings

	(Unaudited) 26 weeks ended 25 June 2017 £000	(Unaudited) 26 weeks ended 26 June 2016 £000	52 weeks ended 25 December 2016 £000
Continuing operations			
Underlying profit attributable to owners of the parent (note 4)	35,787	33,033	68,298
Continuing and discontinued operations			
Continuing operations profit attributable to the owners of the parent	37,799	33,033	65,154
Discontinued operations profit attributable to the owners of the parent	-	6,739	6,662
Total profit attributable to owners of the parent	37,799	39,772	71,816

Weighted average number of shares

	(Unaudited) At 25 June 2017 No.	(Unaudited) At 26 June 2016 (restated) No.	At 25 December 2016 No.
Reconciliation of basic and diluted weighted average number of shares:			
Basic weighted average number of shares (excluding treasury shares)	490,687,750	497,925,282	496,496,866
Dilutive effect of share options and awards	5,895,623	7,783,731	7,453,287
Diluted weighted average number of shares	496,583,373	505,709,013	503,950,153

The performance conditions for share options granted over 2,718,670 (26 June 2016 (restated): 2,173,056; 25 December 2016: 2,380,181) shares have not been met in the current financial period and therefore the dilutive effect of that number of shares that would have been issued at the period end have not been included in the diluted earnings per share calculation.

There have been no other transactions involving ordinary shares or potential ordinary shares between the reporting date and the date of completion of these interim financial statements.

On 27 June 2016 the Company sub-divided each of its ordinary shares of 1.5625 pence each into 3 new ordinary shares of 25/48ths of a penny each. Comparatives have been adjusted to show a comparable position.

NOTES TO THE GROUP INTERIM REPORT

7. EARNINGS PER SHARE (continued)

Earnings per share

	(Unaudited) 26 weeks ended 25 June 2017	(Unaudited) 26 weeks ended 26 June 2016 (restated)	52 weeks ended 25 December 2016
Underlying earnings per share			
Basic earnings per share	7.3p	6.6p	13.8p
Diluted earnings per share	7.2p	6.5p	13.6p
Continuing operations			
Basic earnings per share	7.7p	6.6p	13.1p
Diluted earnings per share	7.6p	6.5p	12.9p
Discontinued operations			
Basic earnings per share	-	1.4p	1.3p
Diluted earnings per share	-	1.3p	1.3p
Continuing and discontinued operations			
Basic earnings per share	7.7p	8.0p	14.5p
Diluted earnings per share	7.6p	7.9p	14.3p

8. DIVIDENDS PAID AND PROPOSED

	(Unaudited) 26 weeks ended 25 June 2017 £000	(Unaudited) 26 weeks ended 26 June 2016 £000	52 weeks ended 25 December 2016 £000
Declared and paid during the period:			
Final dividend for 2015: 3.92p	-	19,533	19,533
Interim dividend for 2016: 3.50p	-	-	17,430
Final dividend for 2016: 4.50p	22,014	-	-
	22,014	19,533	36,963

The directors have declared an interim dividend of 3.75p per share with a cost of £18,450,000. This dividend will be paid on 1 September 2017 to those members on the register at the close of business on 4 August 2017.

9. INTANGIBLE ASSETS

During the 26 weeks ended 25 June 2017, the Group acquired £24,927,000 of Goodwill as part of the acquisitions in Iceland, Norway and Sweden. Other intangibles of £42,517,000 were acquired as part of these acquisitions. Further details of the acquisitions are shown in note 12.

10. PROPERTY, PLANT AND EQUIPMENT

During the 26 weeks ended 25 June 2017, the Group acquired £9,343,000 in property, plant and equipment as part of the acquisitions in Iceland, Norway and Sweden. In addition, the Group acquired assets with a cost of £15,785,000 (26 June 2016: £4,205,000; 25 December 2016: £14,408,000). The expenditure predominately relates the new supply chain centre in Warrington.

Impairment of Property, Plant and Equipment of £751,000 relates to impairment to recoverable value for assets no longer used for operating purposes.

NOTES TO THE GROUP INTERIM REPORT

11. INVESTMENTS IN ASSOCIATES AND JOINT VENTURES

	(Unaudited) At 25 June 2017 £000	(Unaudited) At 26 June 2016 (restated) £000	At 25 December 2016 £000
Investments in associates	19,396	39,198	52,478
Investments in joint ventures	6,092	6,307	6,273
	25,488	45,505	58,751

On 19 April 2017 the Group acquired control of its associates, Pizza Pizza EHF and Pizza Pizza Norway AS. On this date the investments were deemed to be disposed of as part of the step acquisition and subsidiaries are consolidated into the Group.

Refer to note 2 for details of the restatement at 26 June 2016.

12. BUSINESS COMBINATIONS

The acquisitions in the period have been accounted for as business combinations. The provisional fair value amounts recognised in respect of the identifiable assets acquired and liabilities assumed are as set out in the table below:

	Pizza Pizza EHF £000	Pizza Pizza Norway AS £000	Dolly Dimple's Norge AS £000	Total £000
Consideration Transferred				
Cash	1,278	13,673	5,729	20,680
Total	1,278	13,673	5,729	20,680
Fair value of net assets acquired (provisional)				
Property, plant and equipment	4,663	3,397	1,283	9,343
Intangible assets	22,145	18,689	1,683	42,517
Inventories	603	410	226	1,239
Trade and other receivables	4,097	952	1,079	6,128
Deferred tax assets	-	-	1,394	1,394
Assets held for sale	-	160	-	160
Cash and cash equivalents	14,651	939	3,053	18,643
Total assets acquired	46,159	24,547	8,718	79,424
Trade and other payables	(4,735)	(2,904)	(2,808)	(10,447)
Loans	(1,566)	(6,782)	-	(8,348)
Provisions	-	-	(2,263)	(2,263)
Deferred Tax Liabilities	(4,429)	(4,294)	(418)	(9,141)
Total liabilities acquired	(10,730)	(13,980)	(5,489)	(30,199)
Net identifiable assets acquired at fair value	35,429	10,567	3,229	49,225
Goodwill arising on acquisition				
Consideration transferred	1,278	13,673	5,729	20,680
Transfer of equity investment at fair value at date of acquisition	29,218	3,830	-	33,048
Non-controlling interests	17,360	3,064	-	20,424
Fair value of net assets acquired (provisional)	(35,429)	(10,567)	(3,229)	(49,225)
Goodwill	12,427	10,000	2,500	24,927

Transaction costs relating to the acquisitions detailed in this section are detailed in note 4(i).

NOTES TO THE GROUP INTERIM REPORT

12. BUSINESS COMBINATIONS (continued)

Pizza Pizza EHF

On 19 April 2017 the Group acquired 2% of the share capital of its associated undertaking Pizza Pizza EHF, taking the Group's shareholding to 51% and in doing so gaining control of the Icelandic based Domino's master franchise holder.

The acquisition balance sheet has been adjusted to reflect provisional fair value adjustments. Adjustments to the completion balance sheet primarily relate to intangible assets of the master franchise agreement acquired with Pizza Pizza EHF and recognition of necessary provisions. The master franchise agreement has been valued using the Multi-Period Excess Earnings Method income approach taking into account forecast revenue and EBITDA margin and a discount rate applied. Adjustment to taxes relate to additional tax provisions and deferred tax on the fair value adjustments. Non-controlling interests has been valued as a proportion of identifiable net assets.

The goodwill recognised above includes certain intangible assets that cannot be separately identified and measured due to their nature. This includes control over the acquired business, the skills and experience of the assembled workforce and the future growth opportunities the business provides to the Group's operations. The goodwill recognised is not deductible for tax purposes.

Since the acquisition date, Pizza Pizza EHF contributed £952,000 to operating profit. If the acquisition of Pizza Pizza EHF had taken place on 26 December 2016, the Group adjusted operating profit would have been £45,070,000 and revenue for continuing operations would have been £222,809,000.

Pizza Pizza Norway AS

On 19 April 2017 the Group acquired an additional 51% of the share capital of its associated undertaking Pizza Pizza Norway AS, taking the Group's shareholding to 71% and in doing so gaining control of the Norway and Sweden based Domino's master franchise holder. This allowed access to two fast growing markets and facilitated the subsequent acquisition of Dolly Dimple's.

The acquisition balance sheet has been adjusted to reflect provisional fair value adjustments.

Adjustments to the completion balance sheet primarily relate to intangible assets of the master franchise agreement acquired with Pizza Pizza Norway AS for Norway and Sweden and recognition of necessary provisions. The master franchise agreement has been valued using a Cost approach taking into account forecast revenue and a discount rate applied. Adjustment to taxes relate to additional tax provisions and deferred tax on the fair value adjustments. Non-controlling interests has been valued as a proportion of identifiable net assets.

The goodwill recognised above includes certain intangible assets that cannot be separately identified and measured due to their nature. This includes control over the acquired business, the skills and experience of the assembled workforce and the future growth opportunities the business provides to the Group's operations. The goodwill recognised is not deductible for tax purposes.

Since the acquisition date, Pizza Pizza Norway AS contributed an operating loss of £1,148,000. If the acquisition of Pizza Pizza Norway AS had taken place on 26 December 2016, the Group adjusted operating profit would have been £43,523,000 and revenue for continuing operations would have been £215,505,000.

Dolly Dimple's Norge AS

On 2 May 2017 the Group acquired 100% of the share capital of Dolly Dimple's Norge AS, a leading Norwegian based pizza chain operator with 42 stores. The stores will be converted to Domino's stores and provides scale to the operations in Norway.

The acquisition balance sheet has been adjusted to reflect provisional fair value adjustments.

Adjustments to the completion balance sheet primarily relate to intangible assets of the store franchise network and brand acquired with Dolly Dimple's Norge AS, revaluation of property, plant and equipment in accordance with IFRS 13 and recognition of provisions relating to out of market leases and other necessary provisions. The store franchise network has been valued using the Multi-Period Excess Earnings Method income approach taking into account forecast revenue and EBITDA margin and a discount rate applied. The brand has been valued using the Cost approach. Adjustment to taxes relate to additional tax provisions and deferred tax on the fair value adjustments. Non-controlling interests has been valued as a proportion of identifiable net assets.

NOTES TO THE GROUP INTERIM REPORT

12. BUSINESS COMBINATIONS (continued)

The goodwill recognised above includes certain intangible assets that cannot be separately identified and measured due to their nature. This includes control over the acquired business, the skills and experience of the assembled workforce and the future growth opportunities the business provides to the Group's operations. The goodwill recognised is not deductible for tax purposes.

Since the acquisition date, Dolly Dimple's Norge AS contributed £30,000 to operating profit. If the acquisition of Dolly Dimple's Norge AS had taken place on 26 December 2016, the Group adjusted operating profit would have been £43,443,000 and revenue for continuing operations would have been £217,423,000.

PPS Foods AB

On 27 April 2017 the shares of the Group subsidiary PPS Foods AB, the Sweden based Domino's master franchise holder, were transferred at market value from Pizza Pizza Norway AS to the shareholders of Pizza Pizza Norway AS in proportion of existing shareholding. This resulted in an additional payment of £1,664,000 from the non-controlling interests. The Group therefore retains control and the same ownership interest in the company after the transfer in proportion to existing shareholdings.

13. FINANCIAL LIABILITIES

Bank revolving facility

On 8 July 2016, the Group entered into a 5 year £175m multicurrency revolving credit facility with Barclays Bank plc, HSBC Holdings plc and The Royal Bank of Scotland Group Plc. This facility has been extended by a further year to 2022 on 8 July 2017.

Interest charged on the revolving credit facility ranges from 0.75% to 1.50% per annum above LIBOR. In addition a utilisation fee is charged on the facility if over one-third of the facility is utilised at 15% of the margin rate, and 30% if over two-thirds of the facility is utilised. The facility expires on 18 July 2022. A commitment fee of 35% of the drawn margin is payable on un-drawn amount.

Arrangement fees of £1,283,000 (26 June 2016: £81,000; 25 December 2016: £1,432,532) directly incurred in relation to facility are included in the carrying value of the facility and are being amortised over the term of the facility.

The facility is secured by an unlimited cross-guarantee between the Company and certain subsidiaries.

In addition, following the acquisitions in Norway and Iceland the Group has further debt facilities available. Prior to acquisition, Pizza Pizza Norway AS agreed a facility with Nordea for 50m NOK with an accompanying 4m NOK overdraft; this is guaranteed by the Company. Pizza Pizza EHF has a facility with Islandsbanki and an accompanying overdraft of 96m ISK.

Other Loans

Other loans include loans entered into to acquire assets which are then leased onto franchisees under finance lease agreements. The balance drawn down on this facility and held within "other loans" as at 25 June 2017 is £636,103 (26 June 2016: £1,378,000; 25 December 2016: £857,000).

NOTES TO THE GROUP INTERIM REPORT

14. FINANCIAL INSTRUMENTS

IFRS 13 requires the classification of financial instruments measured at fair value to be determined by reference to the source of inputs used to derive fair value.

The following financial instruments are held at fair value:

	(Unaudited) Carrying value at 25 June 2017 £000	(Unaudited) Fair value at 25 June 2017 £000	(Unaudited) Carrying value at 26 June 2016 £000	(Unaudited) Fair value at 26 June 2016 £000	Carrying value at 25 December 2016 £000	Fair value at 25 December 2016 £000
Financial assets						
Available-for-sale financial assets	8,505	8,505	7,489	7,489	8,050	8,050
Other financial liabilities						
Put non-controlling interests liability	(36,896)	(36,896)	-	-	-	-

Available-for-sale financial assets

Within Available-for-sale financial assets is £8,505,000 (€9,689,000) in relation to deferred consideration of €25,000,000 payable by Domino's Pizza Enterprises Limited (referred to as the "Market Access Fee") in respect of Domino's Pizza Group plc divesting its interests in operating Domino's Pizza Stores in Germany and its exclusive access to the German market, held through its shareholding in DP Cyco Limited and which becomes payable from 2017. The deferred consideration is payable by instalments from 2017, the payment of each instalment being determined by reference to the German business achieving defined levels of EBITDA.

The inputs used to calculate the fair value of the market access fee fall within Level 3 of the IFRS 13 hierarchy. Level 3 fair value measurements use unobservable inputs for the asset (or liability).

The fair value of the financial asset recognised is calculated by discounting all future cash flows by the appropriate discount rate for the German associated company. The payments are calculated applying an income approach valuation methodology, considering different scenarios of projected EBITDA, weighted by the probability of each scenario. The fair value is based on a mid-point in the range of probable fair value outcomes of €8,200,000 to €10,200,000 based on a range of EBITDA forecasts.

Description of significant unobservable inputs to valuation:

Significant unobservable inputs	Range	Sensitivity of the input to the fair value
WACC	8.5% to 9.5%	0.5% increase (or decrease) in the WACC would result in a decrease (increase) in fair value by €200,000.

Put non-controlling interests liability

On acquisition of Pizza Pizza EHF and Pizza Pizza Norway AS, and the subsequent hive out of PPS Foods AB, a liability at the present value of the gross amount of the put options held by the non-controlling interests over the remaining shareholding has been recognised on consolidation amounting to £34,772,000 and by the 25 June 2017 has been revalued to £36,896,000.

The inputs used to calculate the fair value of the put options fall within level 3 of the IFRS 13 hierarchy. Level 3 fair value measurements use unobservable inputs for the asset (or liability). These inputs include the expected performance of the business during the exercise period.

The value of the financial liabilities are the discounted value of the gross liabilities for the put options based on the expected value of the consideration on exercise of the options. The put option liability is based on a forecast EBITDA multiple of the respective businesses during the exercise period. The options are exercisable from 1 July 2019 until 30 June 2020.

NOTES TO THE GROUP INTERIM REPORT

15. SHARE-BASED PAYMENTS

The expense recognised for share-based payments in respect of employee services received during the 26 weeks to 25 June 2017 is £1,744,000 (26 June 2016: £1,040,000; 25 December 2016: £2,264,000). This all arises on equity settled share-based payment transactions.

16. SHARE PURCHASES/BUYBACKS

	(Unaudited) 26 weeks ended 25 June 2017		(Unaudited) 26 weeks ended 26 June 2016		52 weeks ended 25 December 2016	
	Shares	Consideration including fees	Shares	Consideration including fees	Shares	Consideration including fees
	No.	£000	(restated) No.	£000	No.	£000
Shares bought back into treasury by the Group	-	-	2,932,590	10,072	2,932,590	10,072
Shares bought back and cancelled by the Group	2,679,384	10,072	1,582,725	5,257	6,144,714	22,346
Shares bought back into treasury by the employee benefit trust	2,940,000	9,833	-	-	-	-
	5,619,384	19,905	4,516,315	15,329	9,077,304	32,418

On 27 June 2016 the Company sub-divided each of its ordinary shares of 1.5625 pence each into 3 new ordinary shares of 25/48ths of a penny each. Comparatives have been adjusted to show a comparable position.

The shares bought back in the period totalling £10,072,000 were to satisfy the £10,000,000 share buyback obligation provided for at 25 December 2016.

17. OTHER RESERVES AND NON-CONTROLLING INTERESTS

As explained in note 14, on acquisition of Pizza Pizza EHF and Pizza Pizza Norway AS, and the subsequent hive out of PPS Foods AB, a liability at the present value of the gross amount of the put options held by the non-controlling interests over the remaining shareholding has been recognised on consolidation amounting to £34,772,000.

On acquisition of Pizza Pizza EHF and Pizza Pizza Norway AS non-controlling interests were recognised of £20,424,000. Further contributions from the non-controlling interests on the hive out of PPS Foods AB, dividends and results from companies resulted in closing non-controlling interests of £21,186,000.

18. RELATED PARTY TRANSACTIONS

During the 26 weeks ended 25 June 2017, the Group entered into transactions, in the ordinary course of business, with related parties. Transactions entered into and trading balances outstanding at 25 June 2017, with related parties, are as follows:

	Sales to related party £000	Amounts owed by related party £000	Loans owed by related party £000
Associates and joint ventures 25 June 2017	15,444	1,640	13,024

26 June 2016	13,339	1,120	10,592
26 December 2016	28,178	2,300	11,456

NOTES TO THE GROUP INTERIM REPORT

19. WORKING CAPITAL AND NON-CASH MOVEMENTS

	(Unaudited) At 25 June 2017 £000	(Unaudited) At 26 June 2016 £000	At 25 December 2016 £000
Decrease/(increase) in inventories	1,822	1,260	(2,866)
Increase in receivables	(4,838)	(7,284)	(17,382)
Increase in payables	446	2,888	8,216
Increase in deferred income	692	310	1,338
Working capital movements	(1,878)	(2,826)	(10,694)
Profit on disposal of non-current assets	-	(350)	(137)
Share of post-tax profits/(losses) of associates	(1,099)	(1,098)	85
Share option and LTIP charge	1,744	1,040	2,264
Decrease in provisions	(146)	(5,279)	(4,868)
Operating (loss)/profit on discontinued operations	(454)	2,286	1,359
Non-cash movements	45	(3,401)	(1,297)
Total movement	(1,833)	(6,227)	(11,991)

20. ANALYSIS OF NET DEBT

	(Unaudited) At 25 June 2017 £000	(Unaudited) At 26 June 2016 £000	At 25 December 2016 £000
Cash and cash equivalents	33,057	17,874	23,091
Bank revolving facility	(88,157)	(27,329)	(56,719)
Finance leases	(263)	(56)	(72)
Other loans	(5,597)	(1,378)	(857)
Net debt	(60,960)	(10,889)	(34,557)

NOTES TO THE GROUP INTERIM REPORT

21. PRINCIPAL RISKS AND UNCERTAINTIES

The principal risks and uncertainties facing the Group in terms of preventing or restricting execution of our strategy during the period under review and for the remainder of the financial period have not materially changed from those set out on pages 19 to 22 of the Domino's Pizza Group plc Annual Report and Accounts 2016.

In summary, the Group is exposed to the following main risks:

Strategic risks

- People-related risks
- Failure to respond to and overcome competitive pressures
- Inability to react to changes in the health debate and public desire for healthier food
- Failure to achieve UK growth through new store openings
- Commercial leverage of large franchises

Operational risks

- Food safety
- Interruption of raw material supplies
- Supply Chain Centres unable to supply the stores
- Failure of online ordering systems for a prolonged or critical
- Loss of personal data relating to customers, employees or others; loss of corporate data
- Implementation of enterprise resource planning ('ERP') system

As the Group expands its International presence there is increasing exposure to fluctuations in foreign currency. This will be mitigated where possible through treasury activity.

A copy of the Annual Report and Accounts 2016 is available at corporate.dominos.co.uk

ALTERNATIVE PERFORMANCE MEASURES

The performance of the Group is assessed using a number of Alternative Performance Measures (APMs).

The Group's results are presented both before and after non-underlying items. Adjusted profitability measures are presented excluding non-underlying items as we believe this provides both management and investors with useful additional information about the Group's performance and aids a more effective comparison of the Group's trading performance from one period to the next and with similar businesses. Adjusted profitability measures are reconciled to unadjusted IFRS results on the face of the income statement with details of non-underlying items provided in note 4.

In addition, the Group's results are described using certain other measures that are not defined under IFRS and are therefore considered to be APMs. These measures are used by management to monitor on-going business performance against both shorter term budgets and forecast but also against the Group's longer term strategic plans. The definition of each APM presented in this report and, also, where a reconciliation to the nearest measure prepared in accordance with IFRS can be found is shown below.

APMs used to explain and monitor Group performance:

Measure	Definition	Location of reconciliation to GAAP measure
Statutory revenues	Revenues directly attributable to DPG derived from monies paid by franchisees for foodstuffs together with royalty payments for use of the Domino's brand, rental income from freehold and leasehold property, and corporate store sales in Switzerland and the Nordics	Group income statement
Underlying operating profit	Group operating profit before tax excluding non-underlying items	Group income statement
Net interest before non-underlying items	Group finance costs excluding non-underlying items	Group income statement
Underlying profit before taxation	Group profit before tax excluding non-underlying items	Group income statement
Underlying profit for the period from continuing operations	Group profit from continuing operations excluding non-underlying items	Group income statement
Non-underlying items	Items that are material in size, unusual or infrequent in nature, and are disclosed separately as non-underlying items in the notes to the accounts.	Note 4
Underlying basic EPS	Group EPS excluding non-underlying items	Note 7
Net (debt)/cash	Group cash less Group loan and financing liabilities	Note 20
Group system sales	System sales represent the sum of all sales made by both franchised and corporate stores to consumers.	Not applicable
UK like-for-like (LFL) sales growth	LFL sales performance is calculated against a comparable 26 week period in the prior year for mature stores opened before 27 December 2015 and which were not in territories split in the year	Not applicable
Free cash flow	Underlying Profit before depreciation and amortisation and after working capital and on-going business as usual capital expenditure, tax and interest.	Not applicable

RESPONSIBILITY STATEMENT

Each of the Directors, whose names and functions appear below, confirm to the best of their knowledge that the condensed interim financial statements have been prepared in accordance with IAS 34, 'Interim Financial Reporting', as issued by the IASB and adopted by the European Union and that the interim management report herein includes a fair review of the information required by the Disclosure and Transparency Rules (DTR), namely:

- DTR 4.2.7 (R): an indication of important events that have occurred during the six month period ended 25 June 2017 and their impact on the condensed interim financial statements, and a description of the principal risks and uncertainties for the remaining six months of the financial year; and
- DTR 4.2.8 (R): any related party transactions in the six month period ended 25 June 2017 that have materially affected, and any changes in the related party transactions described in the Annual Report and Accounts 2016 that could materially affect the financial position or performance of the enterprise during that period.

The Directors of Domino's Pizza Group plc as at the date of this announcement are as set out below:

Stephen Hemsley*, Non-executive Chairman
Colin Halpern*, Non-executive Vice-Chairman
David Wild, Chief Executive Officer
Rachel Osborne, Chief Financial Officer
Kevin Higgins*
Ebbe Jacobsen*
Helen Keays*
Steve Barber*

*Non-executive Directors

A list of the current Directors is maintained on the Domino's Pizza Group plc website at: corporate.dominos.co.uk.

The Directors are responsible for the maintenance and integrity of the corporate and financial information included on the Company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial information differs from the legislation in other jurisdictions.

This responsibility statement was approved by the Board of Directors on 24 July 2017 and is signed on its behalf by David Wild, Chief Executive Officer.

By order of the Board

David Wild
Chief Executive Officer

24 July 2017

Introduction

We have been engaged by the Company to review the condensed set of financial statements in the half-yearly financial report for the 26 weeks ended 25 June 2017 which comprises the Group Income Statement, Group Statement of Comprehensive Income, Group Balance Sheet, Group Cash Flow Statement, Group Statement of Changes in Equity and related notes 1 to 21. We have read the other information contained in the half yearly financial report and considered whether it contains any apparent misstatements or material inconsistencies with the information in the condensed set of financial statements.

This report is made solely to the company in accordance with guidance contained in International Standard on Review Engagements 2410 (UK and Ireland) "Review of Interim Financial Information Performed by the Independent Auditor of the Entity" issued by the Auditing Practices Board. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company, for our work, for this report, or for the conclusions we have formed.

Directors' Responsibilities

The half-yearly financial report is the responsibility of, and has been approved by, the directors. The directors are responsible for preparing the half-yearly financial report in accordance with the Disclosure Guidance and Transparency Rules of the United Kingdom's Financial Conduct Authority.

As disclosed in note 1, the annual financial statements of the Group are prepared in accordance with IFRSs as adopted by the European Union. The condensed set of financial statements included in this half-yearly financial report has been prepared in accordance with International Accounting Standard 34, "Interim Financial Reporting", as adopted by the European Union.

Our Responsibility

Our responsibility is to express to the Company a conclusion on the condensed set of financial statements in the half-yearly financial report based on our review.

Scope of Review

We conducted our review in accordance with International Standard on Review Engagements (UK and Ireland) 2410, "Review of Interim Financial Information Performed by the Independent Auditor of the Entity" issued by the Auditing Practices Board for use in the United Kingdom. A review of interim financial information consists of making enquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with International Standards on Auditing (UK) and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the condensed set of financial statements in the half-yearly financial report for the 26 weeks ended 25 June 2017 is not prepared, in all material respects, in accordance with International Accounting Standard 34 as adopted by the European Union and the Disclosure Guidance and Transparency Rules of the United Kingdom's Financial Conduct Authority.

Ernst & Young LLP
Birmingham
24 July 2017